# THE PROGRESSIVE DRIVE FOR EUR®PE

Guided Call Expressions of Interest Complementary Activities 2025

### **WORK PLAN 2025**

Deadline: Monday June 23rd 2025

at 12:00 (noon) CET

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### I. WHY – RATIONALE AND SCOPE FOR THIS CALL

### 1.1. RATIONALE OF THE 2025 GUIDED SPRING CALL

At this stage of the year continues to implement, complete and finetune its Work Plan 2025 with jointly identified priorities enshrined in FEPS' 2025 Framework Activity Programme as main reference point.

Following up on an assessment and monitoring exercise of ongoing activities, it appears that consolidation, fine-tuning and addressing specific topical gaps is welcome.

Accordingly, FEPS' Bureau and its relay (i.e. the Core Team), also based on suggestions made by FEPS' staff and network of experts, are herewith issuing a **call for updating, enhancing, partnering up and pooling resources on a selection of existing projects**.

<u>In relation to a selection of ongoing or pre-framed projects</u>, FEPS' Full and Observer Members are consequently invited (1) to express willingness to join forces and/or (2) to propose complementary activities to be implemented in 2025 (and in some cases beyond).

The deadline for these expressions of interest and / complementary proposals is:

23.06.2025 noon CET

### 1.2. SCOPE OF THE 2025 GUIDED SPRING CALL

In line with the above mentionned rationale, the present FEPS Spring Call 2025 is open to engage more members and to build larger consortia around selected projects. Its aim is to reinforce both input and output of the existing FEPS Work Plan 2025.

FEPS trusts that this process will allow it to advance when it comes to

- Achieving a sharper design of the project in order to more precisely meet the objectives of the different foundations involved;
- Scaling up of the ambitions and impact of the project activities;
- Ensuring a truly European dimension and outreach;
- Enlarging the network of experts, allowing more of the academics and politicians from the national and regional level to take part in the European debate;
- Improving financial sustainability, as with larger funds ensured by the bigger consortia, the projects may be further elevated.

Accordingly, the present Call only envisages applications that are <u>expressions of interest</u> in- <u>and/or</u> proposals of <u>complementary activities</u> to a selection of projects that were greenlighted for inclusion in FEPS' 2025 Work Plan.

Please kindly note that FEPS has carefully selected the projects that are the subjects of this Spring Call 2025. Should your organisation's interest be in other projects that are in the Work Plan 2025, but are not listed below as open, please kindly liaise with the respective FEPS Team colleagues in charge of these.

However, while FEPS remains at your disposal for further conversation, it is the most likely scenario that if a project does not appear below, it is in the advanced implementation phase, and hence a possibility to discuss further common work on it will only be in the autumn 2025 (when the next Call for project proposals is issued)

For those Members, who would like to cooperate with FEPS on new initiatives, the possibility to propose such projects will be opened in the autumn 2025 – after the adoption of the Framework Activity Programme 2026 and in accordance with the priorities set by that document.

### II. WHAT – THEMATIC AND TOPICAL FOCUS

### 2.1. FEPS' 2025 STRATEGIC PRIORITIES

<u>As a reminder</u>, FEPS' Framework Activity Programme 2025 is articulated around a selection of 3 strategically relevant dimensions:

### For a Stronger and Strategically Autonomous Europe

Boosting the power and capacity of the European Union to act as an integrated Community that is committed to delivering on the promise of peace, sustainable development and a new multilateral global deal

### For a Recovered, Resilient and Transformative Europe

Paving the way to a new European development model by equipping it with policy instruments to fight inequalities and ensure social progress for all through its economic, fiscal, labour, social, gender, green and digital policies

### For a Democratic and Enlarged Europe

Strengthening the Political Union through adequate institutional reforms and means, so that it can defend and promote democracy, as also empower and engage citizens in the new steps of the deliberations about the Future of Europe.

### 2.2. PROJECTS AND TOPICS ENCOMPASSED IN THE PRESENT CALL

With the above-mentioned guided approach in mind, 14 projects included in 7 thematic fields (out of 10) are submitted to the attention of FEPS' Full and Observer members.

### IN THEMATIC FIELD 1 – EUROPE IN THE WORLD

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Sustaining the EU's commitment to support and rebuild Ukraine

Anticipating the World Summit on Social Development

Solidifying strategic partnerships across the Atlantic and among the BRICS+ countries

Designing a coherent and impactful approach to EU-Africa relations

### Call for expression of interest on

2.2.1. "Rethinking EU Enlargement: Building an Equitable Model for Ukraine's Accession"

- Rationale behind inclusion in the present call: Exploration of potential consortium for framing
- Pre-identified partners: The Enlargement HUB a joint initiative of the CEU Democracy Institute (HU), the EUI Robert Schuman Centre (IT), and Sciences Po (FR); Kyiv School of Economics (UKR)
- Tentative Budget: 50.000 EUR
- Envisaged Project duration: July 2025-December 2026
- Objective: As Ukraine navigates the EU accession process, this project aims to critically assess the shortcomings of past integration models and propose innovative policy recommendations. It explores how state capacity, labour rights and developmental finance can support a more inclusive and resilient enlargement process. In collaboration with leading academic and policy institutions, it offers a roadmap for equitable EU enlargement, centered on the Ukrainian case.
- Contact point: Hedwig Giusto <a href="hedwig.giusto@feps-europe.eu">hedwig.giusto@feps-europe.eu</a>

### Call for joining and/or expanding initiative on

2.2.2. "EU-Africa progressive network"

- Rationale behind inclusion in the present call: Expand consortium of partners and increase impact
- Pre-identified partners: Olof Palme Center (SE), Foundation Max van der Stoel (NL),
   Fondation Jean-Jaurès (FR)

■ Tentative Budget: 30.000 – 50.000 EUR

Envisaged Project duration: Until the end of 2025

- Objective: This network will ensure policy coherence and effectiveness while promoting collaboration for shared solutions. This network will provide European participants with an opportunity to gain firsthand insights into the perspectives of their African counterparts on the effectiveness of various EU policies. It will also foster a collaborative space for European colleagues to discuss and understand the diverse national approaches toward Africa. Given the close ties of its members to political decision-makers, participants will be able to bring these ideas back to their respective countries as well as to EU institutions helping to refine and improve European policies toward Africa. Additionally, this network will serve as a robust platform for amplifying and deploying knowledge to advance key Africa-related initiatives involving FEPS and the progressive family in 2025.
- Contact point: Beatriz Abellan beatriz.abellan@feps-europe.eu

### Call for joining and/or expanding initiative on

2.2.3. "US-EU Thought Leaders Roundtables"

- Rationale behind inclusion in the present call: Expand consortium of partners and increase impact
- Pre-identified partners: Center for American progress (USA)
- Tentative Budget: TBD
- Envisaged Project duration: Until end 2025 with possible extension
- Objective: Progressives from the US and EU are confronted with overlapping challenges in many political domains. Moreover, since Trump's inauguration, progressive on both side are confronted with the implementation of a far-right agenda to shift governance towards an illiberal, anti-pluralist, and authoritarian model, rejecting the separation of powers and the legal protections afforded to political minorities. To confront these challenges, this project aims to proposes structured and ongoing transatlantic dialogues among progressive leaders, think tanks and political foundation from the US and EU, which are lacking for the time being, to develop coordinated strategies for policy engagement.
- Contact point: Christian Salm <a href="mailto:christian.salm@feps-europe.eu">christian.salm@feps-europe.eu</a>

### IN THEMATIC FIELD 3 – SOCIAL EUROPE

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Relaunching and Expanding the Social Pillar: Housing and Public Services

Setting benchmarks for Employment: quality and innovation

Addressing the challenges of demography, intergenerational fairness and social mobility

Pursuing the topics of Health & Mental Health within a new agenda for Europe

Forging Social Development through international angle of social policy

### Call for joining and/or expanding initiative on

2.2.4. "Innovative and progressive employment policies: the social side of EU competitiveness"

- Rationale behind inclusion in the present call: Secure a social dimension in FEPS' approach to EU competitiveness policies + expand consortium for framing exercise.
- Pre-identified partners: European Trade Union Institute (BE)
- Tentative Budget: TBD
- Envisaged Project duration: Until end 2025 with possible extension
- Objective: The current debate at EU level is focusing primarily on geopolitics, trade issues and competitiveness. This risks of overlooking the social dimension of the EU, deprioritizing important social policy development, while people are facing increasing socio-economic struggles. By the end of 2025, the European Commission, under the leadership of Executive Vice-President Mînzatu, is expected to present a Quality Jobs Roadmap, to support "support fair wages, good working conditions, training and fair job transitions for workers and self-employed people". In addition, a revised Action Plan on the implementation of the European Pillar of Social Rights is expected to be presented under a similar timeline. This provides an opportunity for FEPS and its member foundations to further explore the development of innovative and progressive employment policies. Potential deliverables could include:
  - Research/event on reduced working time (e.g. 4-days week)
  - Research/event on public job creation (e.g. Zero Long-Term Unemployment Territories)
  - Research/event on democracy at the workplace and co-determination (e.g. Works Councils)
- Contact point: François Balate <u>francois.balate@feps-europe.eu</u>

### IN THEMATIC FIELD 4 – ECONOMY AND FINANCE

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Investing for Europe's Future

Finding the progressive angle for competitiveness, internal market and industrial policy

Tackling inflation and anticipating shocks better

Striving for economic democracy

Rethinking Trade

### Call for joining and/or expanding initiative on

### 2.2.5. "The EU's competitiveness narrative"

- Rationale behind inclusion in the present call: Consolidate the economic dimension in FEPS' approach to EU competitiveness policies. Generate input for FEPS' Policy Conference scheduled autumn 2025
- Pre-identified partners: CEPS (BE) and/or Bertelsman Stiftung (DE)
- Tentative Budget: TBD
- Envisaged Project duration: Until autumn 2025
- Objective: The conservative narrative on competitiveness shapes the current EU agenda in dangerous way, pushing for deregulation and subsidies for large companies. We need to offer a progressive narrative on competitiveness and promote its adoption in policy circles. The envisaged project includes: commissioning a punchy policy brief discussing the competitiveness concept and proposing a progressive narrative on it. This is to be complemented by a large public event and active social media campaign. For writing of the policy brief we have a preliminary agreement with CEPS, who do a lot of work on competitive sustainability.
- Contact point: Anna Kolesnichenko anna.kolesnichenko@feps-europe.eu

### Call for expressing interest on an initiative

### 2.2.6. "Tackling Global Imbalances"

- Rationale behind inclusion in the present call: Explore the building of a consortium aiming at the expansion of our joint work and impact on trade
- Pre-identified partners: TBD
- Tentative Budget: TBD
- Envisaged Project duration: Until autumn 2025

- Objective: Commission a series of policy briefs (including from Joe Stiglitz) to provide a progressive response to Trump's claims about global imbalances and propose solutions to reform the global economic system. There is a need to deal with current account imbalances: the existing global economic system produces distortions that lead to deindustrialization in many places and is greatly unjust. Resulting policy briefs could be presented at major upcoming international gatherings, and also promoted through dedicated events.
- Contact point: Anna Kolesnichenko anna.kolesnichenko@feps-europe.eu

### Call for expressing interest on the initiative

### 2.2.7. "Employee Ownership"

- Rationale behind inclusion in the present call: Explore the building of a consortium aiming at the expansion of our joint work and impact on wealth and income inequalities
- Pre-identified partners: TBD
- Tentative Budget: TBD
- Envisaged Project duration: Until end of 2025
- Objective: The large and growing wealth and income inequality is a threat not only to well-being but to our democracies. To achieve fair economic outcomes, more democracy in economic decision making is needed. Employee ownership is one of the powerful tools to that end. This FEPS-led project aims to map all relevant stakeholders in the EU that are key to implementing employee ownership. A "readiness" survey would be conducted with them to test the state of play and the attitudes towards employee ownership.
- Contact point: Anna Kolesnichenko <u>anna.kolesnichenko@feps-europe.eu</u>

### IN THEMATIC FIELD 6 - DIGITAL ECONOMY AND SOCIETY

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Ensuring the Algorithmic Management and EU regulation

Building Public Digital Infrastructure and Digital Industrial policy

Modernizing public administration and welfare with AI and digital tools

Proposing Community-led approaches to data governance

Designing Place-Based Industrial Policy for the Twin Transition

### Call for joining the framing of an initiative on

2.2.8. "Progressive influencers & social media algorithms"

- Rationale behind inclusion in the present call: Secure a consortium of partners willing and able to complement FEPS' Digital Programme with a specific initiative on tackling conservative and far right biases on social media.
- Pre-identified partners: TBD
- Tentative Budget: TBD
- Envisaged Project duration: Until end of 2025 with possible extension
- Objective: This project explores how progressive political parties in Europe strategically engage social media influencers to counter rising conservative narratives and promote inclusive values. By analyzing content strategies and influencer engagement, the project aims to understand the challenges and opportunities for progressive communication in the current digital landscape. It will also examine the role of platform algorithms in shaping the visibility and reach of progressive messages. Social media is becoming an increasingly hostile and toxic place, in part due to the growing influence of far right-wing online subcultures like the manosphere, conspiracy theory bubbles and white nationalist and identitarian communities.
- Contact point: Monty Aal monty.aal@feps-europe.eu

### IN THEMATIC FIELD 7 – GENDER EQUALITY

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Securing funding for gender equality

Redefining the European Feminist Foreign Policy

Strengthening care work and infrastructires

Ensuring equal rights and equal representation

Empowering the LGBTQI+ people

### Call for joining the framing of an initiative on

2.2.9. "Ending gender-based violence: still a long way to go in the EU"

- Rationale behind inclusion in the present call: Expanding partnership and boosting impact
- Pre-identified partners: Fondation Jean-Jaurès (FR)
- Current Budget: 6500 EUR
- Envisaged Project duration: Until end of 2025 with possible extension
- Objective: This project investigates how member states can bring their gender-based legislation in line with the Istanbul Convention, which defines rape based on the absence of freely given consent, rather than relying solely on force or coercion. With the EU Gender Equality Strategy to be renewed post-2025, this project seeks to feed the discussion on how the question of gender-based violence can be addressed at the EU level.
- Contact point: Laeticia Thissen laeticia.thissen@feps-europe.eu

### Call for joining the framing of an initiative on

2.2.10. "Union of Equality: advancing LGBTIQ+ rights"

- Rationale behind inclusion in the present call: Expanding partnership, boosting the EU comparative dimension, enhancing impact
- Pre-identified partners: Progress Institute (MKD), FES Skopje (DE / MKD)
- Current Tentative Budget: 10.000 EUR
- Envisaged Project duration: Until end of 2025 with possible extension
- Objective: This research activity aims to explore further the rise of anti-gender mobilizations in Europe, examining their origins, financing, systematic mechanisms and tactics that are impacting the broader public. With a specific attention to LGBTQI+ rights,

the research will analyze how these movements, which began as resistance to educational reforms, have evolved into broader campaigns opposing policies and activities promoting gender equality and inclusive social services at national level.

Contact point: Laeticia Thissen <u>laeticia.thissen@feps-europe.eu</u>

### IN THEMATIC FIELD 9 – DEFENDING AND DEEPENING DEMOCRACY

Focus enshrined in FEPS' 2025 Framework Activity Programme:

Building for progress: Impacting the EU's next youth strategy

Providing the Strategic Insights for a rejuvenated progressive movement

Fighting the democratic backsliding and the far-right

Nurturing Participatory Democracy

**Ensuring Digital Democracy** 

### Call for joining the framing of an initiative on

2.2.11. "Reclaiming Civil Society: Countering the Global Spread of Far-Right Capture"

- Rationale behind inclusion in the present call: Expanding partnership, boosting the EU comparative dimension, enhancing impact
- Pre-identified partners: TBD
- Current Tentative Budget: TBD
- Envisaged Project duration: Until end of 2025 with possible extension
- Objective: Far-right actors have increasingly normalized their nativist messages throughout European societies, extending their influence beyond political parties into civil society and grassroots movements. This project seeks to uncover and analyze the key individuals, strategies, and ideas driving these grassroots far-right efforts, particularly emphasizing a comparative European dimension. It will also investigate how these networks are inspired or supported by international influences, notably from the United States. Crucially, the project aims to equip progressive actors with insights and actionable strategies to effectively counteract far-right penetration of civil society.
- Contact point: Matteo Dressler Matteo. Dressler@feps-europe.eu

### IN THEMATIC FIELD 11 - TRAINING

Focus enshrined in FEPS' 2025 Framework Activity Programme:

FEPS Open Progressive University

FEPS Annual Autumn Academy

Ones to Watch

Young Academics Network

FEPS and Partners Pool of Trainer

FEPS and partners European Political Academies

FEPS Leadership Academy

**FEPS Primers** 

**FEPS Manuals** 

### Call for joining the framing of FEPS'

### 2.2.12. "Annual Autumn Academy"

- Rationale behind inclusion in the present call: Expanding partnership
- Pre-identified partners: Renner Institut (AUT)
- Current Tentative Budget: TBD
- Envisaged Project duration: Until end of 2025
- Objective: is a well-established flagship training initiative, which for an intense course of 3 days brings together a community of 50 young, aspiring and already elected politicians from across the EU and another 100 of the level decision makers from the European institutions, experts, trade unions and civil society representatives, as well as high profile academics. The intense programme powered with the use of the different formats, as well as most modern, inclusive, interactive and impactful learning and seminar methods guarantees not only acceleration in knowledge and understanding about the EU (and its current priorities), but also serves as incredible connecting point being proud of having forged exchanges among 250 participants from the past 5 editions. For the members joining FEPS and Karl Renner Institut, it provides a great collaborative opportunity and a high-level visibility.
- Contact point: Ania Skrzypek <u>ania.skrzypek@feps-europe.eu</u> and Elena Gil elena.gil@feps-europe.eu

### Call for joining the framing of FEPS'

### 2.2.13. "Ones to Watch"

- Rationale behind inclusion in the present call: Expanding partnership
- Pre-identified partners: Renner Institut (AUT)

- Current Tentative Budget: TBD
- Envisaged Project duration: Until end of 2025
- Objective: is a training programme addressed specifically to the young progressive politicians and stakeholders from Central and Eastern Europe. After two successful editions, each of which featured five meetings hosted in the capitals of this region and having enabled connection, experience sharing, and access to learning opportunities for 30 participants (many of whom today are in leadership and ministerial positions), FEPS is looking for partners to open up the 3<sup>rd</sup> cycle. This for 2025 would mean a cooperation in organizing one event for newly recruited O2W members. It would in itself be an important opportunity to discuss and try to forge not only diagnosis, but also common lessons and proposals for the future of social democracy in the area where so many parties have noted electoral downfalls in the recent years.
- Contact point: Ania Skrzypek <u>ania.skrzypek@feps-europe.eu</u> and Elena Gil <u>elena.gil@feps-europe.eu</u>

### Call for joining the framing of FEPS'

2.2.14. "Primers"

Rationale behind inclusion in the present call: Expanding partnership

Pre-identified partners: Renner Institut (AUT)

Current Tentative Budget: TBD

Envisaged Project duration: Until end of 2025

- Objective: Primers are short books that constitute an important part of the FEPS Training Programme. In just 125 pages, they provide a comprehensive overview of a specific policy field in the EU, its progressive approach and achievements to it thus far, as well as a map of the stakeholders and the challenges for the future. They have been particularly popular among politicians trying to quickly upgrade their knowledge, as well as among assistants and activists, and academics. With the new legislative season, FEPS would like to expand the collection with the primers on the areas that are specifically required to bridge the knowledge gap. Among the topics, there is i.e. EU and the development and aid policies, but evidently the focus of the next edition could be further discussed with partners for whom FEPS is looking to jointly continue with this important endeavor.
- Contact point: Ania Skrzypek <u>ania.skrzypek@feps-europe.eu</u> and Elena Gil elena.gil@feps-europe.eu

### III. HOW – THE CALL IN PRACTICE

### 3.1. SUBMISSIONS

FEPS Full and Observer Members are invited to express their interests and/or submit complementary activities to existing projects via the FEPS online submission platform:

https://submission-platform.feps-europe.eu/

The <u>platform will be activated as from Friday May 23rd 2025 and will remain live until</u> Monday June 23rd 2025 noon CET.

### STEP 1 - LOGIN

By default, the email address used for previous submissions of your organisation is the one to be used. Should you wish to use a different address please send a email to the technical support contact (cf. address available on the platform's homepage).

Alternatively, please send an email to johan.robberecht@feps-europe.eu

### STEP 2 - SUBMIT ADMINISTRATIVE DATA OF YOUR ORGANISATION

You will be required to check / update and/or confirm your organisation's administrative data. This is a prerequisite to proceed to STEP 3.

# STEP 3 – EXPRESS YOUR INTEREST IN- AND/OR SUBMIT COMPLEMENTARY ACTIVIT.Y.IES PROPOSAL(S) TO A SELECTION OF EXISTING PROJECTS

- For expressions of interests you will be asked to simply tick the YES / NO box and, in case of YES, to shortly outline your rationale.
- For submissions of complementary activities' proposals, a simplified form is proposed. It consists of 5 fields:
- Nature of the activity => choose "Research and Studies" OR "Outreach and public debates" OR "Capacity Building and Training" OR "Publications and Communications" OR "Political Consultancy"
- 2) Short description of your proposal
- 3) Tentative budget (i.e. cost) of your proposal
- 4) Envisaged Contribution in cash from your organisation to FEPS for the purpose of implementing your proposal
- 5) Envisaged timeline of your proposal

### 3.2. ASSESSMENT CRITERIA

Submissions of expressions of interest will be followed up on by FEPS' staff members in charge who will contact you in return.

Submissions of complementary activities' proposals to specific existing projects will be assessed by FEPS on the basis of the usual three quality criteria, as well as with regulatory imposition (cf. below) in mind:

- 1. **Output Value**: if the proposed addition ensures a more relevant set of outputs that would legitimize changes in the concept, timeline and operational model thus far
- 2. Input Value: if the proposed contribution elevates the initiative's quality
- 3. Value for Money: budgetary and human resources aspects as well as COMMs context

### 3.3. REMINDER ABOUT APPLICABLE RULES AND REGULATIONS

As all EUropean Political Foundations (EUPFs), FEPS cannot use its budget for any other purpose than for financing its tasks as enshrined in Article 2 of EU Regulation 1141/2014. These are essentially threefold: (1) observe, analyse and contribute to the debate on European public policy issues and on the process of European integration, (2) develop activities linked to the European public policy issues between relevant stakeholders, (3) serve as a framework for national political foundations, academics and other relevant actors to work together at European level.

FEPS is strictly forbidden to transfer funds in the form of grants to its Members Beyond, FEPS is responsible and held accountable for the respect of related regulatory provisions by its Members.

- All FEPS (co-)funded) activities must be genuine FEPS activities, primarily owned by FEPS, clearly primarily branded FEPS.
- They must include a reference to funding received from the European Parliament (including logo) as well as – in case of publications and events – a legal disclaimer discharging the European Parliament for responsibility on views expressed.
- FEPS will proceed with thorough and practive ex-ante assessment of risks and factor in past practices in its assessment of submitted projects
- o FEPS will proactively monitor implementation and check communications
- FEPS has developed guidelines, tools and templates to ease up the process and will develop further ones. Related documents are accessible on the Members' Area of FEPS' website
- In the specific case of recurring larger scale events, FEPS will prefer the format of "FEPS fringe events" embedded in the broader pre-existing programmes. In such a framework, only costs clearly and undoubtedly related to the FEPS fringe events are eligible

- FEPS is strictly forbidden to fund directly other foundations (including its Members). Accordingly: the following expenditures are not eligible in the framework of FEPS' (co-)funded projects:
  - Partners' staff costs (staff being understood as individuals who are benefitting from a working contract with the partner involved and who are on the payroll of said partner)
  - Overheads (e.g. standing infrastructure costs such office rental contract, phone, electricity, water, non-project specific website/s' costs, etc.)
  - Differences in exchange rates (e.g. the exchange rate to be applied is the one valid on the day the invoices were generated)
- FEPS is strictly forbidden to fund directly or indirectly parties, candidates or campaigns. This is a permanently valid rule which applies at any point in time, not only in the framework of European elections. Accordingly:
  - o FEPS cannot fund projects which aim at promoting candidates or campaigns
  - o FEPS cannot fund campaign related polling
- FEPS is responsible and held accountable for the respect of regulatory provisions pertaining to potential conflict of interest as defined in EU Financial Regulation 2018/1046, article 61. Accordingly:
  - FEPS will proceed with thorough and proactive ex-ante assessment of potential conflicts of interest throughout project proposals
  - Specific attention will be given to operational setups involving service providers (individuals or companies) which are linked to FEPS' Members and reserves the right to reject a proposal involving an objective related risk

### 3.4. ADDITIONAL INFORMATION

FEPS staff remains available to respond to questions that Member Foundations might have concerning the objectives of this call, as well as its submission and evaluation process. Please see specific FEPS Staff contact details for questions that are related to existing projects that were specifically selected for the present call.

Additional information and questions can be requested and addressed to FEPS Director of Operations Johan Robberecht at: johan.robberecht@feps-europe.eu.